

2025年3月期 第1四半期 決算説明会  
Financial Results Meeting  
Q1 FY2024

July 31, 2024



# Cautionary Notes

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Forecasts and other forward-looking statements included in this document are based on information currently available and certain assumptions that the Company deems reasonable.

Actual performance and other results may differ significantly due to various factors. Such factors include, but are not limited to:

- ( i ) failures in new product development**
- ( ii ) changes in general economic conditions due to reform of medical insurance system**
- ( iii ) failures in obtaining the expected results due to effects of competing products or generic drugs**
- ( iv ) infringements of the Company's intellectual property rights by third parties**
- ( v ) stagnation of product supply from the delay in production due to natural disasters, fires and so on**
- ( vi ) onset of new side effect of post-licensure medical product and,**
- ( vii ) currency exchange rate fluctuations and interest rate trend.**

Information about pharmaceutical products (including products currently in development) included in this document is not intended to constitute an advertisement of medical advice.

# Agenda

## 2025年3月期第1四半期決算概要 (14:00-14:15)

Material for Financial Announcement FY 2024 Q1

執行役員 経営戦略本部 経営管理統括部長  
Corporate Officer / Division Director, Corporate Strategy & Planning

伊藤 雅樹  
Masaki Ito

## 開発品の進捗状況 (14:15-14:30)

Development Pipeline Progress Status

執行役員 開発本部長  
Corporate Officer / Executive Director, Clinical Development

岡本 達也  
Tatsuya Okamoto

## Opdivoの動向 (14:30-14:45)

Trend of Opdivo

常務執行役員 営業本部長  
Corporate Executive Officer /  
Executive Director, Sales and Marketing

高萩 聡  
Satoshi Takahagi

## 質疑応答

Q&A Session (14:45-15:00)

# Material for Financial Announcement Q1 FY 2024

# FY2024 Q1 : Financial Overview

Operating profit was ¥30.7 billion, a decrease of ¥10.7 billion (25.8%), mainly due to the revision of the National Health Insurance(NHI) drug price, a decrease in royalty rates from Merck and others, and an increase in expenses associated with the acquisition of Deciphera, despite increases in sales of Forxiga Tablet and royalty revenue from Bristol-Myers Squibb.

¥ Billion	FY2023Q1	FY2024Q1	YoY		FY2024 (Forecast)
			Change	Change (%)	
Revenue	120.0	117.7	(2.3)	(1.9%)	450.0
Cost of sales	30.2	29.7	0.5	(1.7%)	113.0
R&D expenses	24.6	28.9	4.3	17.4%	112.0
SG&A expenses	23.5	27.9	4.4	18.8%	100.0
Other income	0.1	0.0	(0.1)	(68.5%)	0.5
Other expenses	0.6	0.6	0.1	10.1%	3.5
Operating profit	41.3	30.7	(10.7)	(25.8%)	122.0
Net financial income	1.0	2.6	1.6	153.7%	1.0
Profit before tax	42.4	33.3	(9.1)	(21.4%)	123.0
Profit for the period (attributable to owners of the Company)	31.8	24.8	(7.0)	(22.1%)	91.0

## YoY Breakdown

(Profit up)(Profit down)

### Sales revenue ¥-2.3 billion

- Sales of OPD: ¥-5.7 billion (37.8→32.1)
- Sales of FXG: ¥4.6 billion (17.5→22.2)
- Royalty revenue from BMS: ¥5.9 billion (22.6→28.5)
- Royalty revenue from Merck: ¥-5.9 billion (122→63)

### R&D Expenses ¥+4.3 billion (R&D ratio : 24.5%)

#### Main reasons

- Increases in research costs
- Increases in development costs for clinical trials

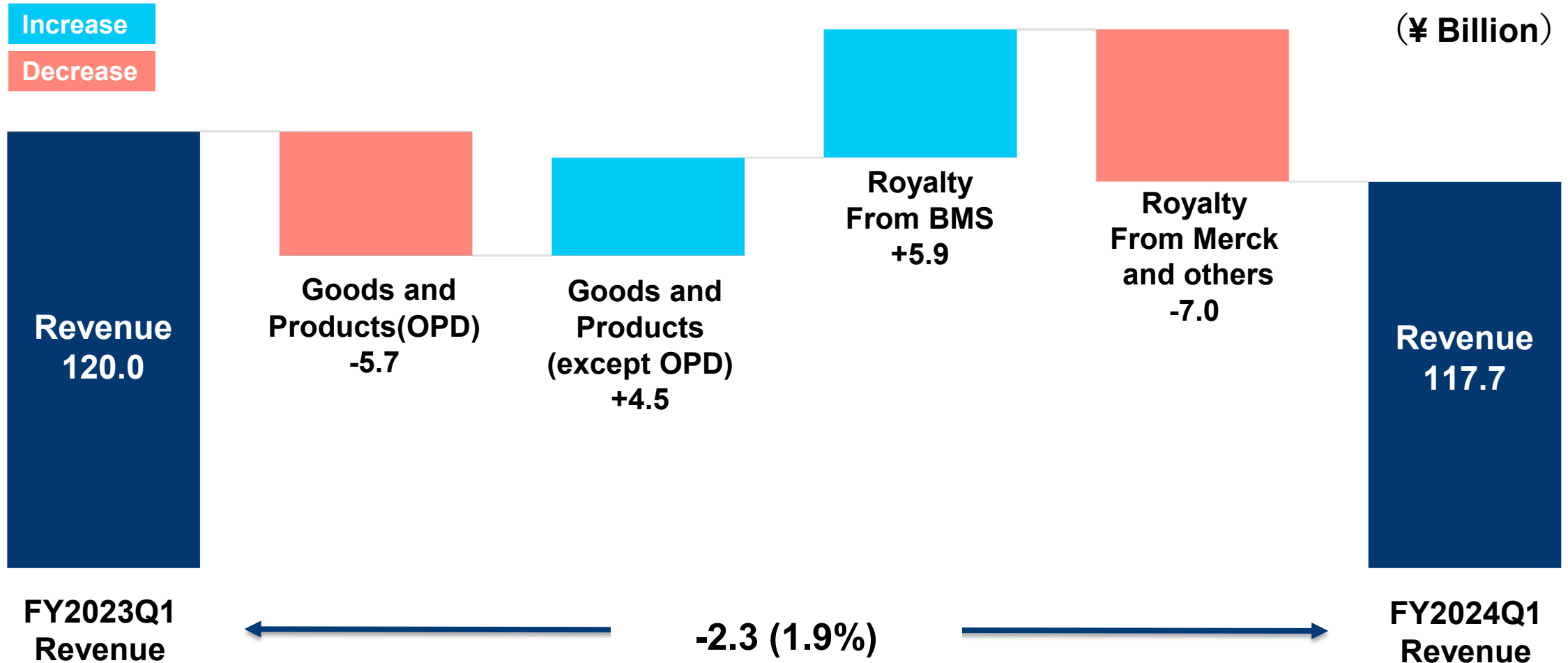
### SG&A Expenses ¥+4.4 billion yen

#### Main reasons

- Expenses associated with the acquisition of Deciphera
- Co-promotion fees for Forxiga Tablets

# FY2024 Q1 : Sales Revenue (Breakdown)

Revenue totaled ¥117.7 billion, a decrease of ¥2.3 billion (1.9%), mainly due to the revision of the National Health Insurance(NHI) drug price and a decrease in royalty rates from Merck, etc., despite increases in sales of Forxiga Tablets and royalty revenue from Bristol-Myers Squibb.



# FY2024 Q1 : Sales Revenue



¥ Billion	FY2023Q1	FY2024Q1	YoY		FY2024 Forecast
			Change	Change (%)	
<b>Revenue</b>	<b>120.0</b>	<b>117.7</b>	<b>(2.3)</b>	<b>(1.9%)</b>	<b>450.0</b>
<b>Goods and products</b>	<b>80.5</b>	<b>79.3</b>	<b>(1.2)</b>	<b>(1.5%)</b>	<b>304.0</b>
<b>Royalty and others</b>	<b>39.5</b>	<b>38.3</b>	<b>(1.1)</b>	<b>(2.9%)</b>	<b>146.0</b>
OPDIVO	22.6	28.5	5.9	25.9%	
KEYTRUDA®	12.2	6.3	(5.9)	(48.5%)	
Sales of Main Products (Gross Sales Basis)	FY2023Q1	FY2024Q1	YoY		FY2024 Forecast
			Change	Change (%)	
Opdivo Intravenous Infusion	37.8	32.1	(5.7)	(15.1%)	125.0
Forxiga Tablets	17.5	22.2	4.6	26.4%	83.0
Orencia for Subcutaneous Injection	6.6	6.9	0.3	4.5%	27.0
Glactiv Tablets	5.6	5.0	(0.6)	(10.7%)	18.5
Velexbro Tablets	2.6	2.7	0.1	3.9%	10.0
Kyprolis for Intravenous Infusion	2.2	2.3	0.1	3.0%	9.5
Parsabiv Intravenous Injection	2.1	2.1	(0.0)	(0.3%)	8.5
Ongentys Tablets	1.6	1.9	0.4	23.2%	7.5

# FY2024 : Financial Forecasts

**No changes from the consolidated financial forecasts, announced on May 9, 2024.**  
**The impact of the acquisition of Deciphera on the consolidated financial results is currently being reviewed.**

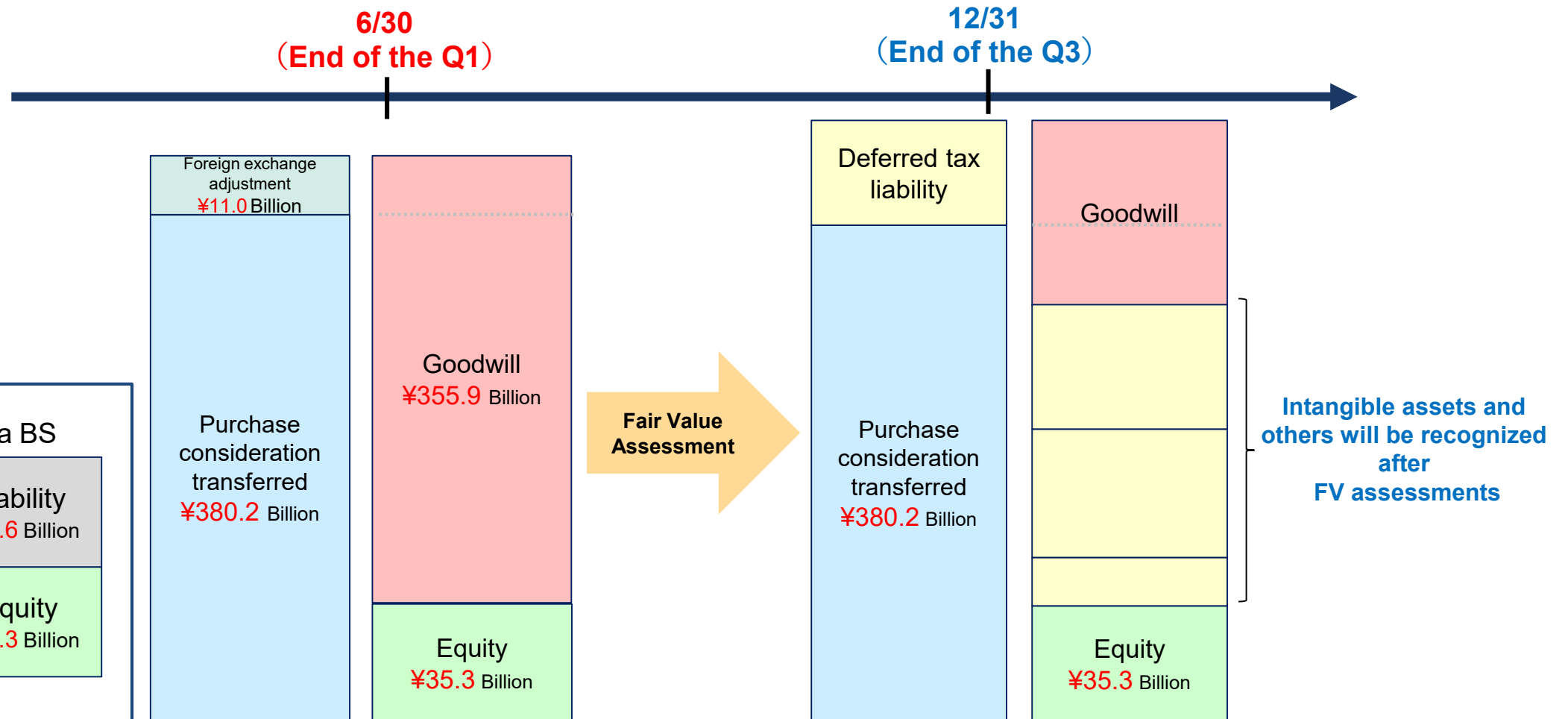
¥ Billion	FY2023 (Actual)	FY2024 (Forecast)	Change	Change (%)
Revenue	502.7	450.0	(52.7)	(10.5%)
Cost of sales	127.1	113.0	(14.1)	(11.1%)
R&D expenses	112.2	112.0	(0.2)	(0.2%)
Ratio of R&D to revenue	22.3%	24.9%		
SG&A expenses	100.3	100.0	(0.3)	(0.3%)
Other income	1.2	0.5	(0.7)	(57.5%)
Other expenses	4.3	3.5	(0.8)	(19.4%)
Operating profit	159.9	122.0	(37.9)	(23.7%)
Net financial income	3.8	1.0	(2.8)	(73.7%)
Profit before tax	163.7	123.0	(40.7)	(24.9%)
Profit for the period (attributable to owners of the Company)	128.0	91.0	(37.0)	(28.9%)

- The annual exchange rate assumed in this forecast is 1 USD = 145 yen. Foreign exchange sensitivity in case of a depreciation of 1 yen may increase revenue and operating profit by ¥0.6 billion and ¥ 0.2 billion, respectively.



# Fair value of assets acquired, liabilities assumed and purchase consideration transferred at the acquisition date

- During the first quarter, the difference between the purchase consideration transferred and the equity was recorded as goodwill (Provisional accounting treatment) .
- Intangible assets and others as of the acquisition date will be recognized through fair value assessments by the end of third quarter.



# Development Pipeline Progress Status



# Development status of OPDIVO (1)



As of July 22, 2024

Target disease	Line of Therapy	Treatment	Phase				
			Japan	Korea	Taiwan	US	EU
Melanoma	Adjuvant · 1st · 2nd	Monotherapy, with Ipi (1st only)	Approved	Approved	Approved	Approved	Approved
	1st	Combination drug★ (relatlimab)	–	–	–	Approved	Approved
Non-small cell lung cancer	Neo-adjuvant	with Chemo	Approved	Approved	Approved	Approved	Approved
	Neo-adjuvant · Adjuvant	with Chemo	III	III	III	Approved	Approved
	1st	with Ipi	Approved	Approved	Approved	Approved	–
		with Ipi/Chemo	Approved	Approved	Approved	Approved	Approved
		with Chemo	Approved	–	–	–	–
		with Chemo (NSQ)	Revision of labeling	Approved	Approved	–	–
2nd	Monotherapy	Approved	Approved	Approved	Approved	Approved	
Hodgkin's lymphoma	Relapsed /Refractory	with Brentuximab	III	–	–	III	–
		Monotherapy	Approved	Approved	Approved	Approved	Approved
Head and neck cancer	2nd	Monotherapy	Approved	Approved	Approved	Approved	Approved
Malignant pleural mesothelioma	1st	with Ipi	Approved	Approved	Approved	Approved	Approved
	SOC refractory	Monotherapy	Approved	–	–	–	–
Malignant Mesothelioma (Excluding Pleura)	1st or 2nd	Monotherapy	Approved				

★Combination drug (Relatlimab) : ONO-7121(Opdivo+Relatlimab (ONO-4482)

※Red: Update after May 2024

# Development status of OPDIVO (2)



As of July 22, 2024

Target disease	Line of Therapy	Treatment	Phase				
			Japan	Korea	Taiwan	US	EU
Gastric cancer	1st	with Chemo	Approved	Approved	Approved	Approved	Approved
		with Ipi/Chemo	III	III	III	—	—
	3rd	Monotherapy	Approved	Approved	Approved	—	—
Esophageal cancer	Adjuvant	Monotherapy	Approved	Approved	Approved	Approved	Approved
	1st	with Ipi, with Chemo	Approved	Approved	Approved	Approved	Approved
	2nd	Monotherapy	Approved	Approved	Approved	Approved	Approved
Colorectal cancer	MSI-H/dMMR(1st)	with Ipi	III	—	—	III	Filed
	MSI-H/dMMR(3rd)	Monotherapy	Approved	—	Approved	Approved	-
		with Ipi	Approved	Approved	Approved	Approved	Approved★★
Hepatocellular carcinoma	Adjuvant	Monotherapy	III	III	III	III	III
	1st	with Ipi	III	III	III	III	III
	2nd	with Ipi	II	II	Approved	Approved	II

# Development status of OPDIVO (3)



As of July 22, 2024

Target disease	Line of Therapy	Treatment	Phase				
			Japan	Korea	Taiwan	US	EU
Renal cell carcinoma	1st	with Ipi	Approved	Approved	Approved	Approved	Approved
		with TKI	Approved	Approved	Approved	Approved	Approved
		with Ipi/TKI	—	III	III	III	III
	2nd	Monotherapy	Approved	Approved	Approved	Approved	Approved
Urothelial cancer / Bladder cancer	Neo-adjuvant · Adjuvant	with Chemo	III	III	III	III	III
	Adjuvant	Monotherapy	Approved	Approved	Approved	Approved	Approved
	1st	with Chemo	Filed	Approved	III	Approved	Approved
		with Ipi	III	III	III	III	III
	2nd	Monotherapy	II	Approved	Approved	Approved	Approved
Cancer of unknown primary	—	Monotherapy	Approved	—	—	—	—
Epithelial skin malignancies	1st	Monotherapy	Approved	—	—	—	—
Dosage and Administration	240 mg (every 2 weeks)		Approved	Approved	Approved	Approved	Approved
	360 mg (every 3 weeks)		Approved	Approved	Approved	Approved	Approved
	480 mg (every 4 weeks)		Approved	Approved	Approved	Approved	Approved
Solid tumor	—	ONO-4538HSC (Combination with vorhyaluronidase alfa)	I	—	—	Filed	Filed

※Red: Update after May 2024

# Development pipeline (Oncology)

As of July 22, 2024

Code (Generic name) MOA, Modality	ID/Area	Target Indication	PI	PI/II	PII	PIII	Filed	Approval
<b>Braftovi Capsules (Encorafenib) BRAF inhibitor</b>	jRCT2011200018/JP	<b>BRAF-mutant thyroid cancer</b>						
<b>Mektovi Tablets (Binimetinib) MEK inhibitor</b>	jRCT2011200018/JP	<b>BRAF-mutant thyroid cancer</b>						
<b>ONO-4059 (tirabrutinib) BTK inhibitor</b>	NCT04947319/US	<b>Primary central nervous system lymphoma</b>						
<b>ONO-4482 (relatlimab) Anti-LAG-3 antibody</b>	NCT05337137 /JP, US, EU, KR, TW	<b>Hepatocellular carcinoma*</b>						
	NCT01968109/JP, US, EU	<b>Melanoma*</b>						
<b>ONO-7427 Anti-CCR8 antibody</b>	NCT04895709/JP, US, EU	<b>Solid tumor*</b>						
<b>ONO-4578 PG receptor (EP4) antagonist</b>	NCT06256328/JP, KR, TW	<b>Gastric cancer*</b>						
	jRCT2031200215/JP	<b>Colorectal cancer*</b>						
	jRCT2031200286/JP	<b>Pancreatic cancer*</b>						
	jRCT2031200346/JP	<b>Non-small cell lung cancer*</b>						
	jRCT2031210364/JP	<b>Hormone receptor-positive, HER2-negative breast cancer</b>						
<b>ONO-7475 (tamnorzatinib) Axl/Mer inhibitor</b>	jRCT2031230429/JP	<b>Pancreatic cancer*</b>						
	jRCT2051210045/JP	<b>EGFR-mutated non-small cell lung cancer</b>						
<b>ONO-7913 (magrolimab) Anti-CD47 antibody</b>	jRCT2031210172/JP	<b>Pancreatic cancer*</b>						
	jRCT2051210038/JP	<b>Colorectal cancer*</b>						
<b>ONO-7914 STING agonist</b>	jRCT2031210530/JP	<b>Solid tumor</b>						
<b>ONO-4685 PD-1 x CD3 bispecific antibody</b>	NCT05079282/US	<b>T-cell lymphoma</b>						
	jRCT2011230051/JP							
<b>ONO-7018 MALT1 inhibitor</b>	NCT05515406/US	<b>Non-Hodgkin lymphoma, Chronic lymphocytic leukemia</b>						
<b>ONO-8250 iPSC-derived HER2 CAR T-cell therapy</b>	NCT06241456/US	<b>HER2-expressing Solid tumor</b>						

\* : Combination with Opdivo, Estimated study completion date shown in jRCT or ClinicalTrials.gov

※Red: Update after May 2024

# Development pipeline (Non-oncology)

As of July 22, 2024

Code (Generic name) MOA, Modality	ID/Area	Target Indication	PI	PI/II	PII	PIII	Filed	Approval	
ONO-2017 (cenobamate) Inhibition of voltage-gated sodium currents/positive allosteric modulator of GABAA ion channel	jRCT2031210624/JP	Primary generalized tonic-clonic seizures	→					FY2026 Completion (jRCT)	
	NCT04557085/JP	Partial-onset seizures	→					FY2024 Study completion	
Velexbru Tablets (ONO-4059 : tirabrutinib) BTK inhibitor	jRCT2031220043/JP	Pemphigus	→					FY2026 Completion (jRCT)	
ONO-2910 Enhancement of Schwann cell differentiation	jRCT2061210008/JP	Diabetic polyneuropathy	→					FY2024 Completion (jRCT)	
	...../US		- - - - - →						
	jRCT2031230173/JP	Chemotherapy-Induced Peripheral Neuropathy	→					FY2025 Completion (jRCT)	
ONO-2808 S1P5 receptor agonist	NCT05923866/JP, US	Multiple System Atrophy	→					FY2025 Study completion	
ONO-4685 PD-1 x CD3 bispecific antibody	jRCT2071220081/JP	Autoimmune disease	- - - - - →					FY2024 Completion (jRCT)	
	NCT05332704/EU		→					FY2025 Study completion	
ONO-2020 Epigenetic Regulation	NCT05507515/US	Neurodegenerative disease	- - - - - →					2023.12 Study completion (Actual)	
ONO-1110 Endocannabinoid regulation	jRCT2071220100/JP	Pain	- - - - - →					FY2024 Completion (jRCT)	





# Development pipeline - Deciphera

As of July 22, 2024

Code (Generic name) MOA, Modality	ID/Area	Target Indication	PI	PI/II	PII	PIII	Filed	Approval
QINLOCK (ripretinib) KIT inhibitor	NCT03353753/NA, EU, AU, SG	GIST $\geq$ 4th						FY2020 Approval
	NCT05734105/NA, SA, EU, AU, KR, TW	GIST 2nd KIT Exon 11+17/18						FY2025 Primary Completion
DCC-3014 (vimseltinib) CSF-1R inhibitor	NCT05059262/NA, EU, AU, HK	TGCT						FY2024 FDA: Planned regulatory filing EMA: Filing accepted
DCC-3116 ULK inhibitor	NCT04892017/US	Solid tumor (with sotorasib)						FY2027 Study completion
	NCT05957367/US	Solid tumor (with ripretinib)						FY2026 Study completion
DCC-3084 Pan-RAF inhibitor	NCT06287463/US	Solid tumor						FY2026 Study completion

NA : North America, SA : South America, AU : Australia, SG : Singapore, HK : Hong Kong, KR : Korea, TW : Taiwan, JP : Japan

Estimated study completion date shown in jRCT or ClinicalTrials.gov. Dashed lines indicate studies on healthy adults.

※Red: Update after May 2024

# FY2024 1Q Pipeline Key Milestones



As of July 22, 2024

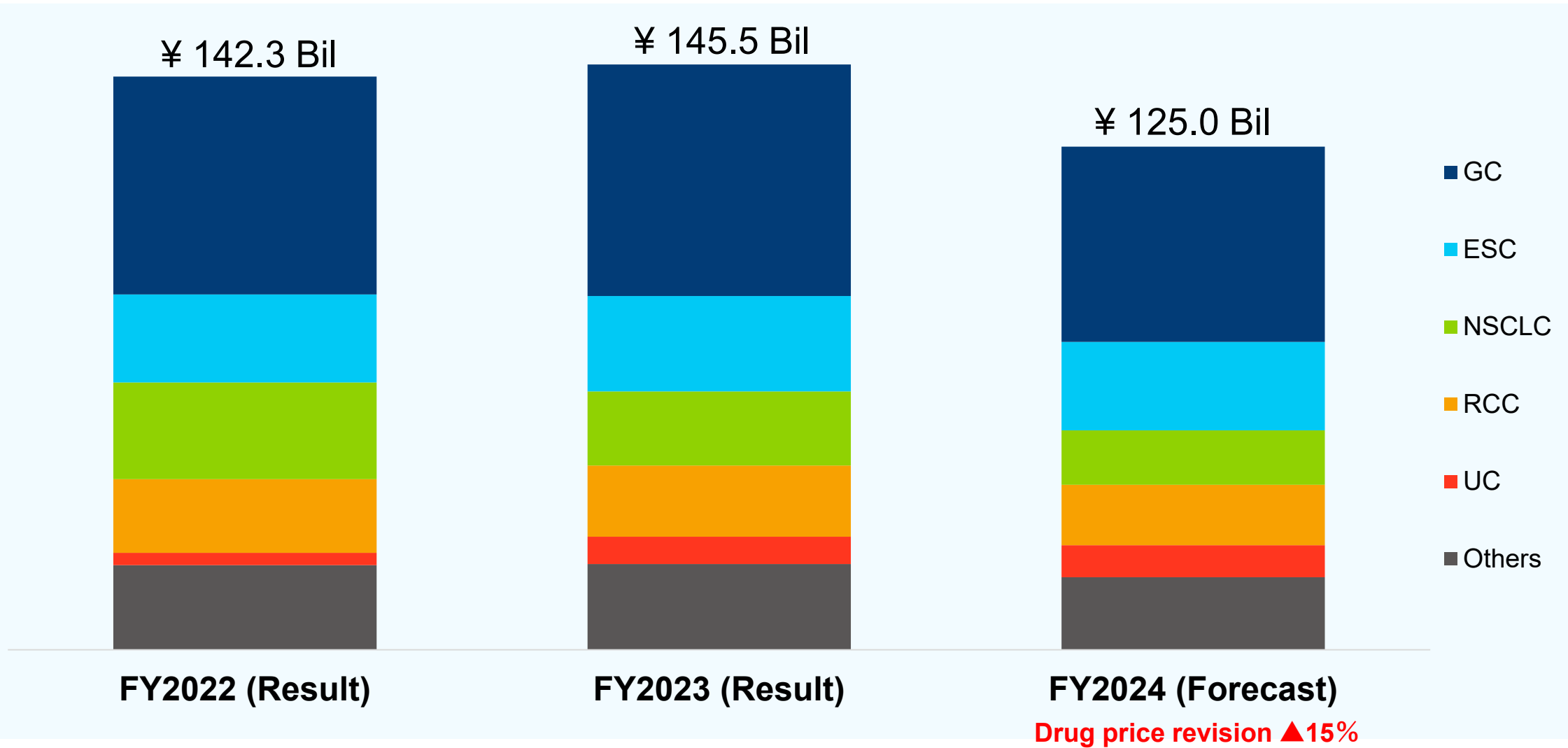
	Product/ Code (Generic name)	Target indication/Study name	Progress
Product to be approved	OPDIVO	NSCLC (with CRT, with CRT Ipi) /CheckMate-73L Ovarian cancer (1st with rucaparib) Solid tumor (ONO-4538HSC) /CheckMate-67T Urothelial cancer (1st with Chemo) /CheckMate-901 Hepatocellular carcinoma (1st with Ipi) /CheckMate-9DW	Discontinued(May.2024) Discontinued(Jun.2024) Filing accepted in EU(May.2024) Approved in EU, KR(Jun.2024) Approved in EU(Jul.2024)
		BRAFTOVI · MEKTOVI	Thyroid cancer Approved(May.2024)

## (Deciphera)

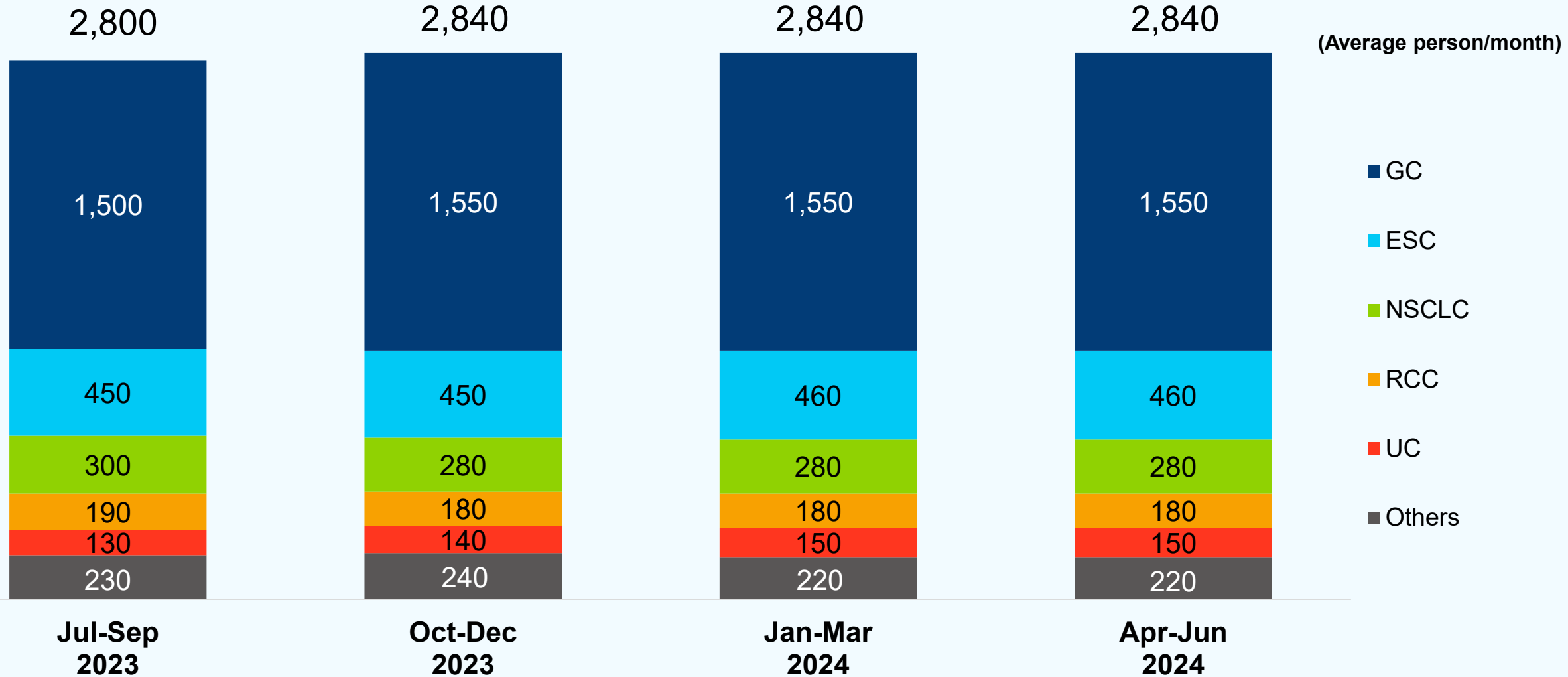
	Product/ Code (Generic name)	Target indication/Study name	Progress
Product to be approved	Vimseltinib	TGCT	Filing accepted in EU(Jul.2024)

## Trend of OPDIVO

# Sales Trend of OPDIVO by Each Cancer

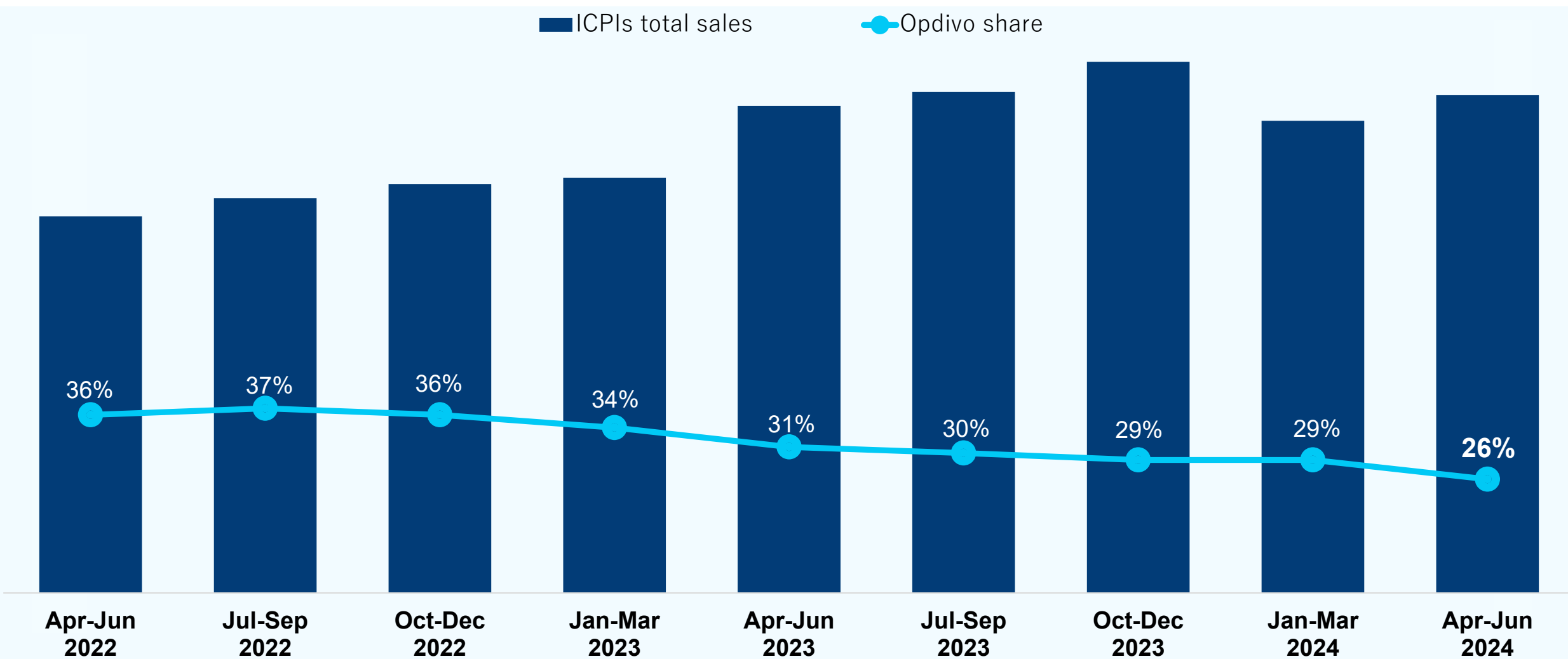


# Number of Patients Newly Prescribed with OPDIVO by Each Cancer (Estimation)



Source: Estimation from external and internal data

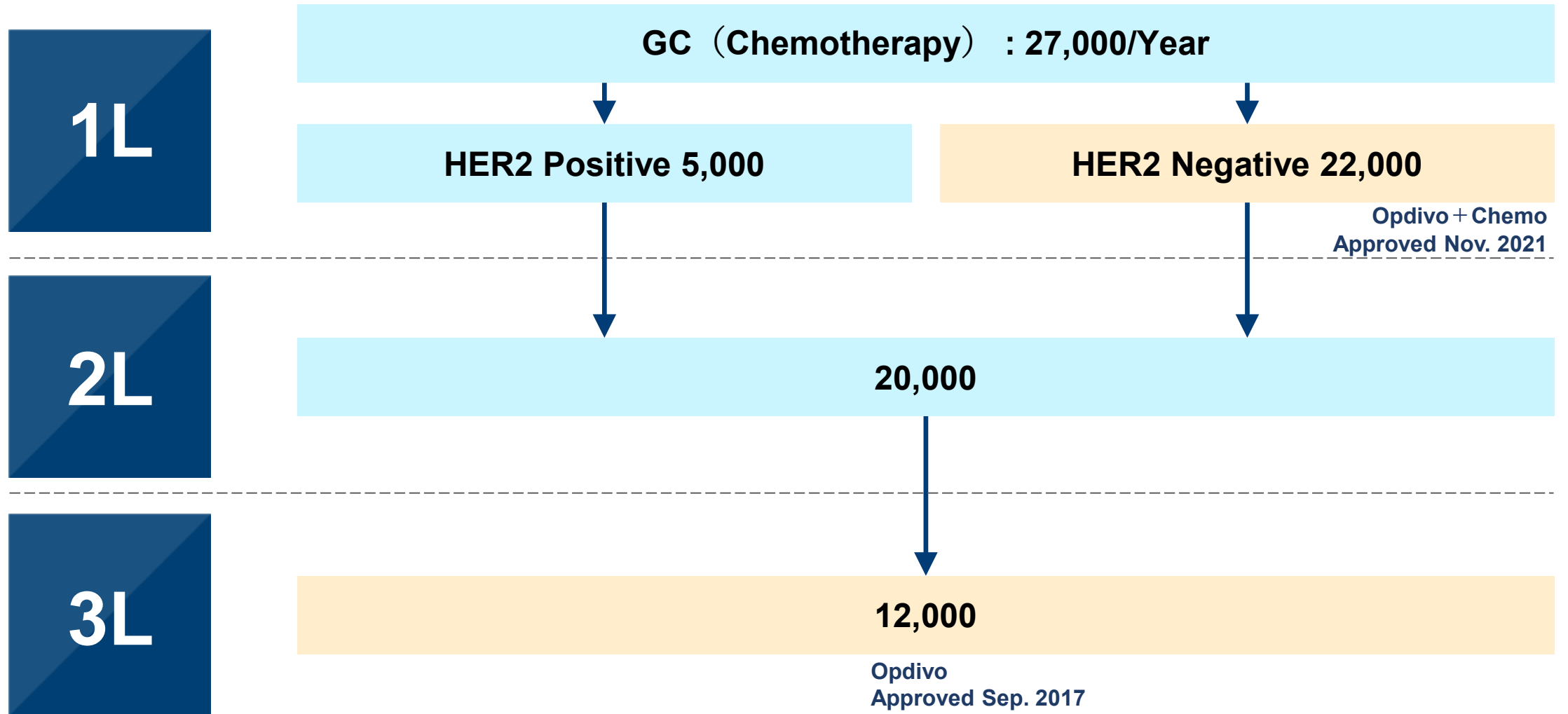
# Trend of total sales of ICPIs and OPDIVO share



Source: External data

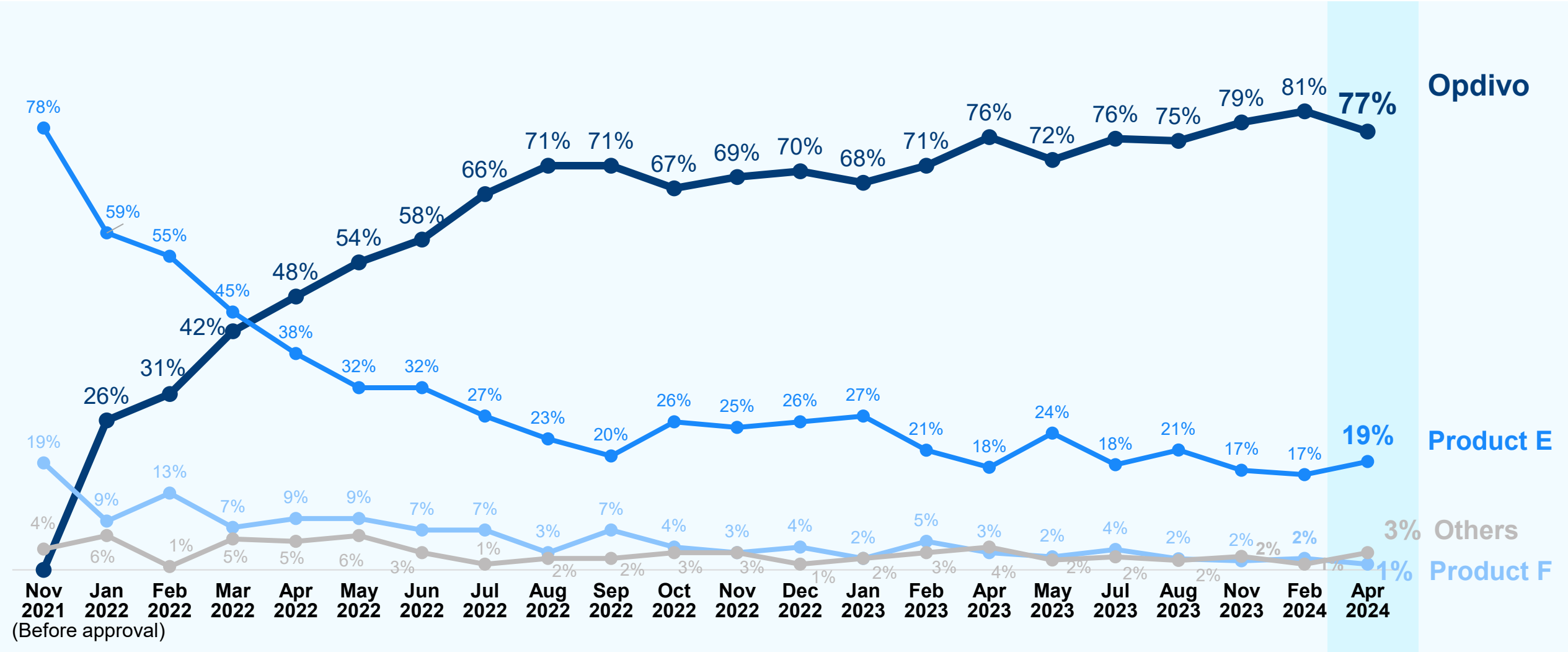
# Number of GC\* Patients per year in Japan

\* : Unresectable Advanced or Recurrent GC



Estimation based on internal survey (2020)

# Prescription Ratio in Patients Newly Treated\* for 1L GC



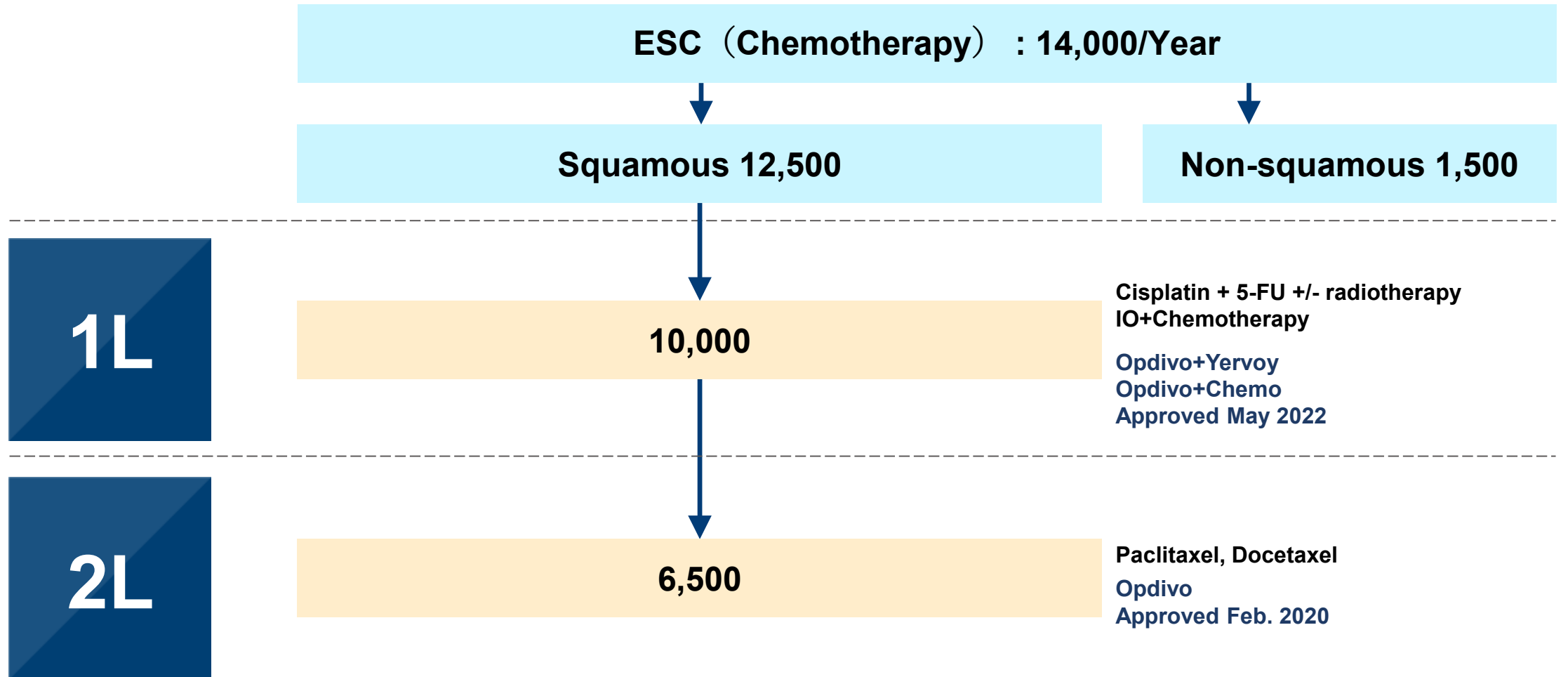
\*Patients starting treatment within the last 3 month

Source: External data (Nov 2021~Apr 2024: n=200~204)



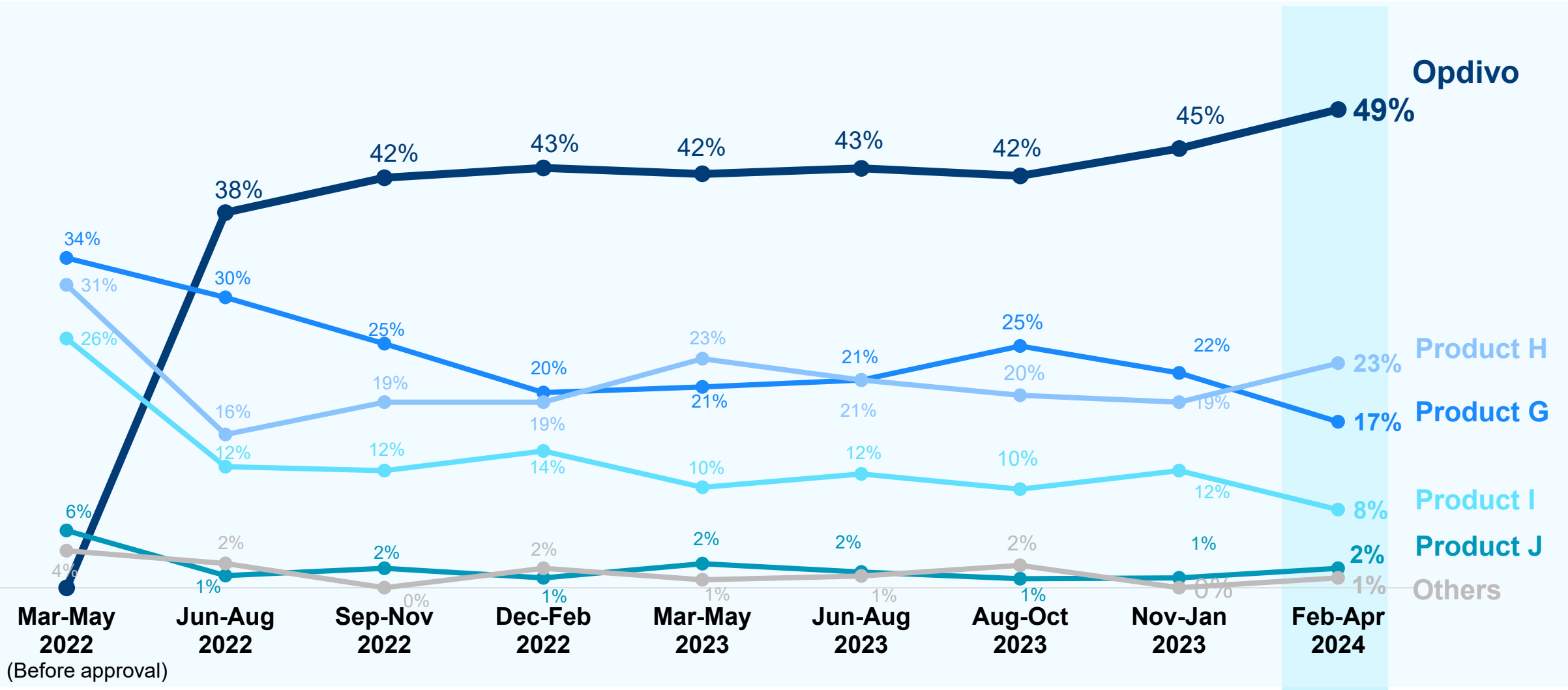
# Number of ESC\* Patients per year in Japan

\* : Unresectable Advanced or Recurrent ESC



Estimation based on internal survey (2022)

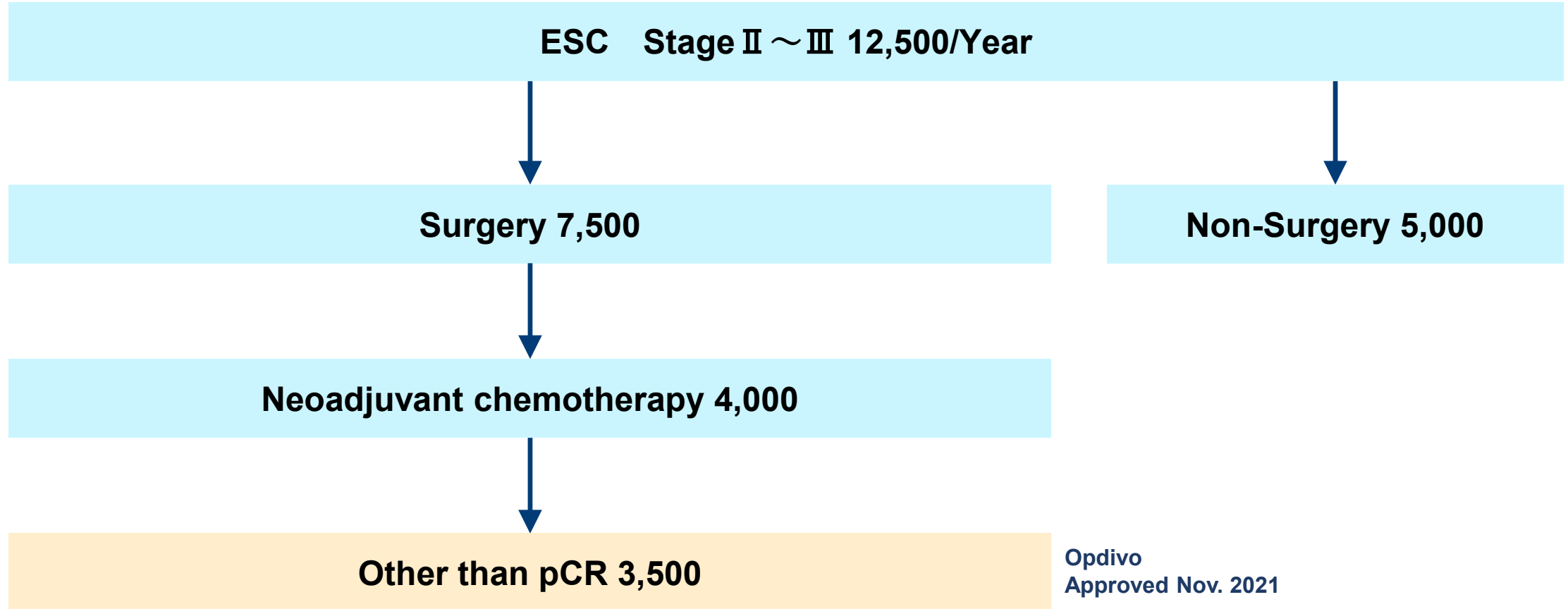
# Prescription Ratio in Patients Newly Treated\* for 1L ESC(Squamous Cell Carcinoma)



\*Patients starting treatment within the last 3 month

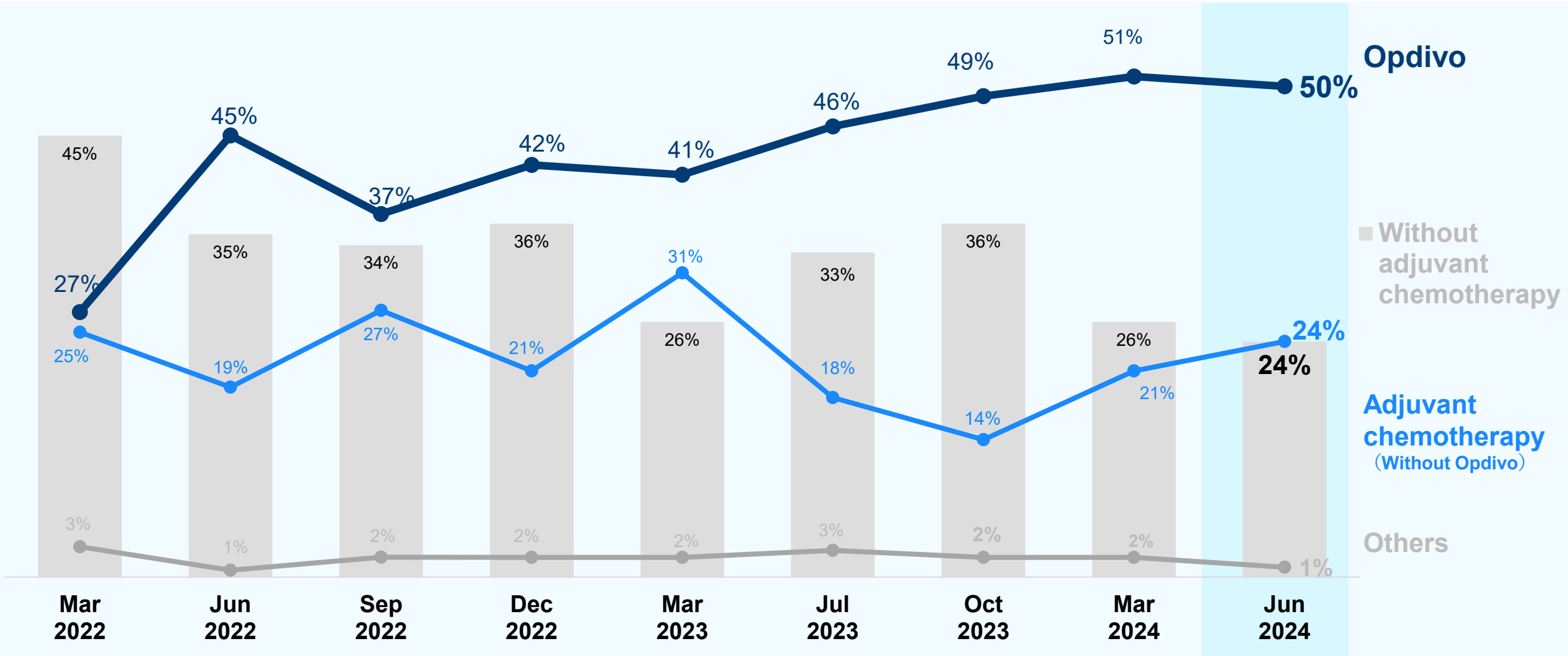
Source: External data (May 2022~Apr 2024: n=150~155)

# Number of ESC(Perioperative)Patients per year in Japan



Estimation based on internal survey (2022)

# Prescription Ratio in Patients Newly Treated\* for ESC(adjuvant chemotherapy)



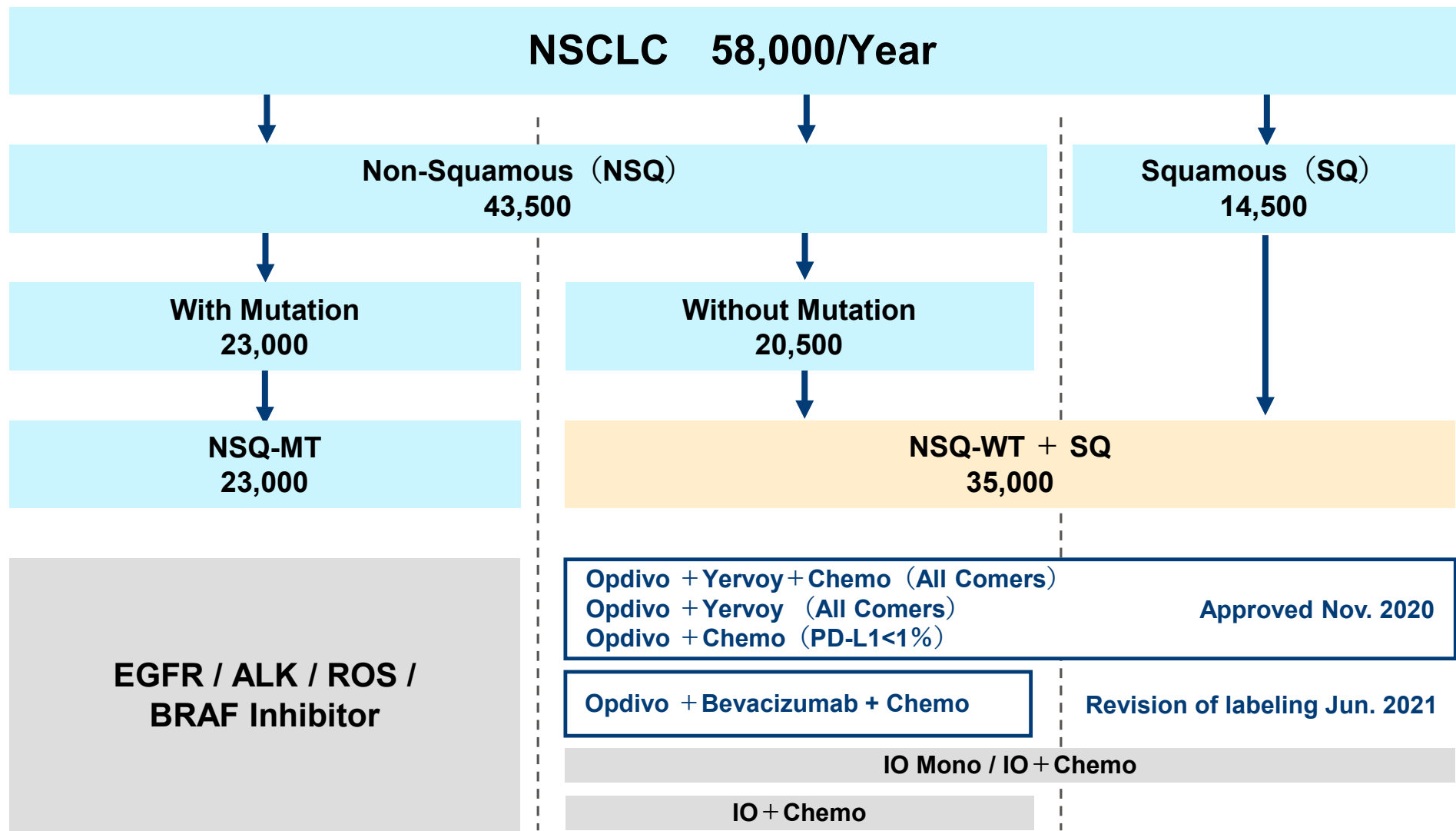
\*Patients starting treatment within the last 3 months

Source: External data (Mar 2022~Jun 2024 n=130~152)

# Number of NSCLC\* Patients per year in Japan

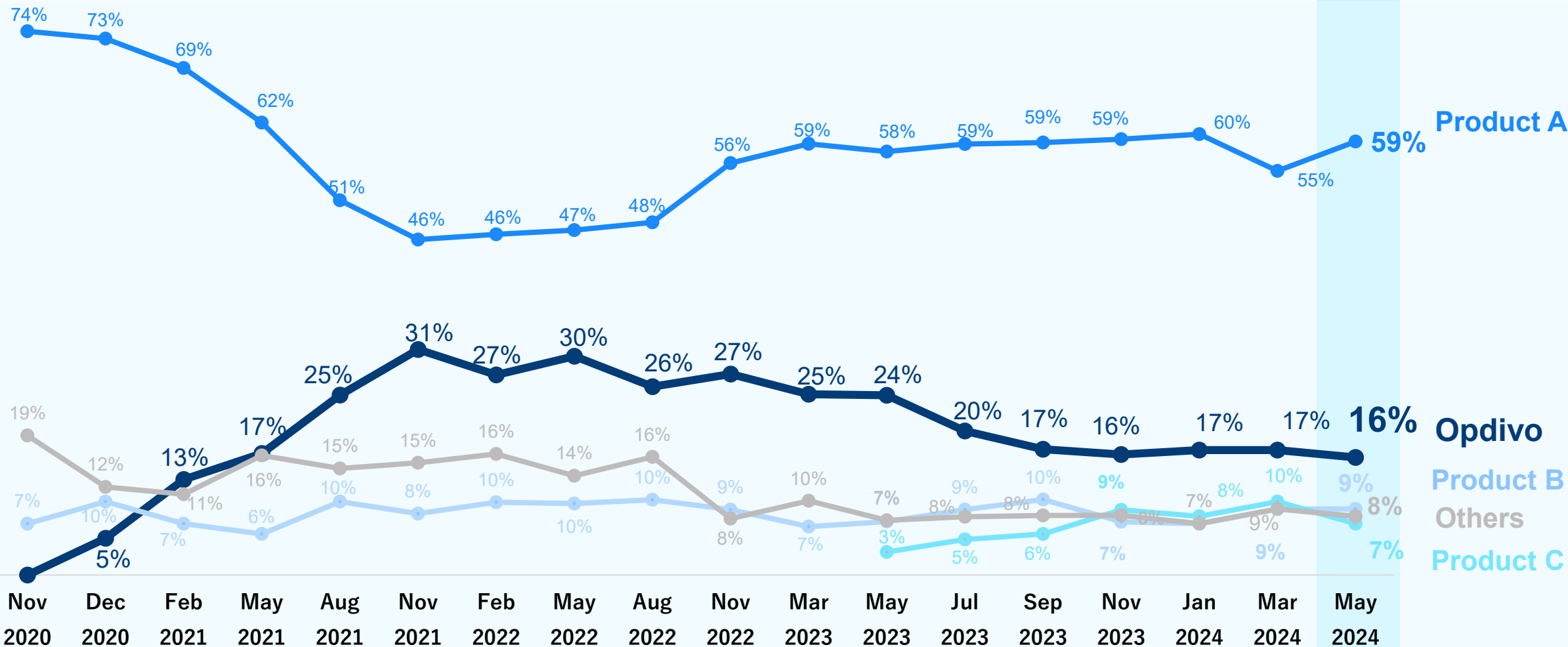
\* Unresectable Advanced or Recurrent NSCLC

1L



Estimation based on internal survey (2021)

# Prescription Ratio in Patients Newly Treated\* for 1L NSCLC

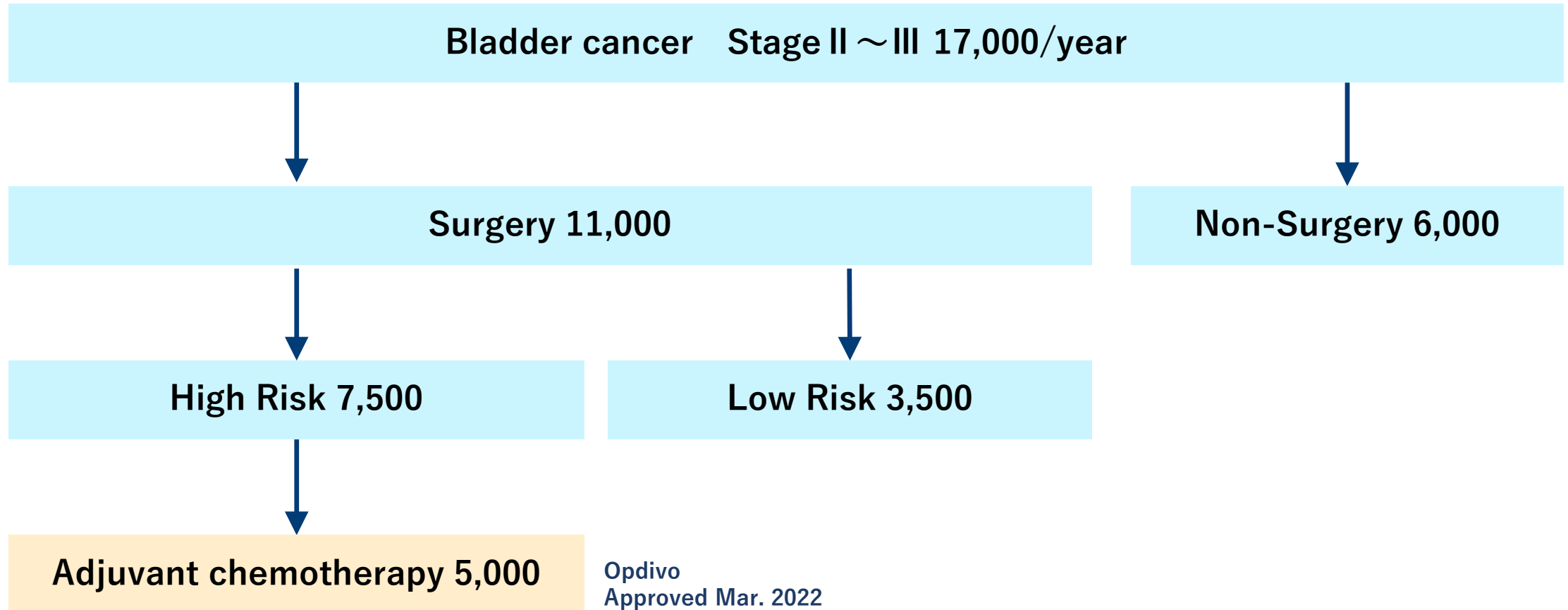


(Before approval)

\*Patients starting treatment within the last 1 month (Except Driver Mutation)

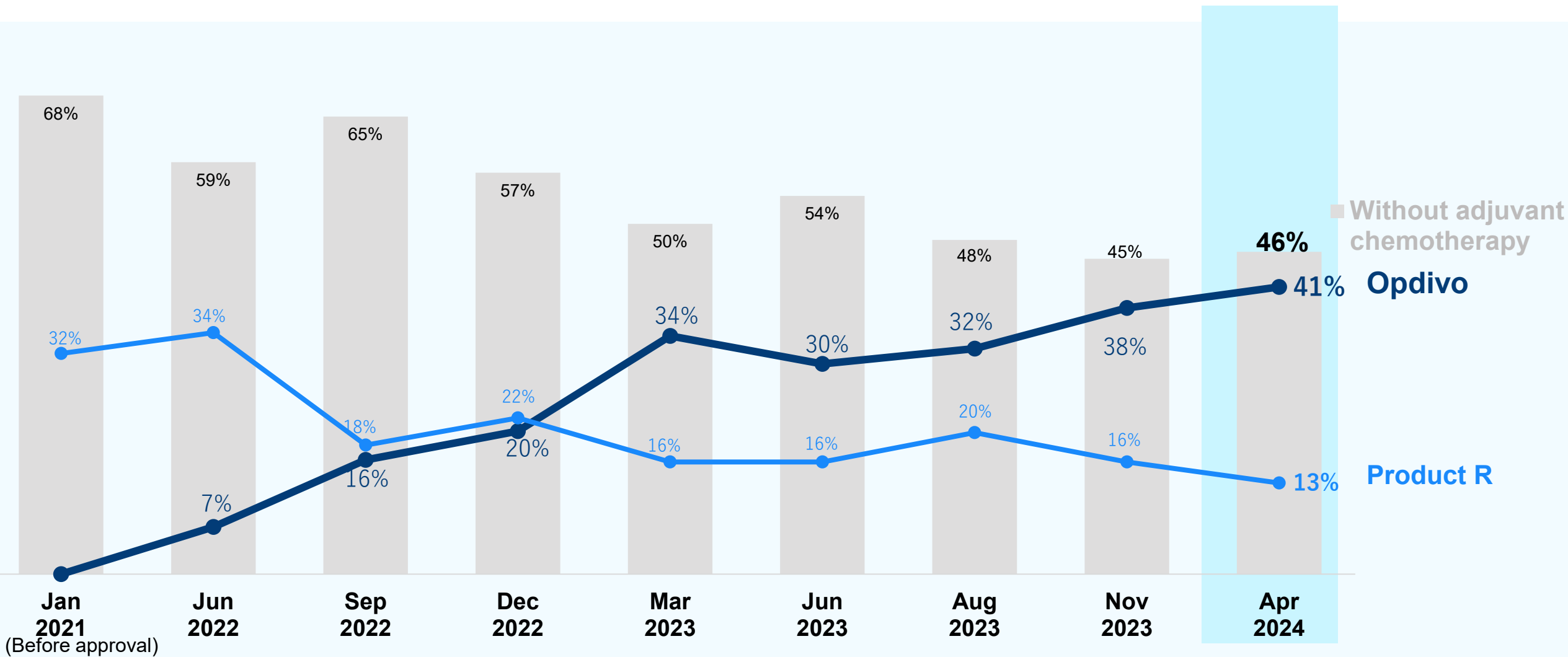
Source: External data (Nov 2020~May 2024: n=167~245)

# Number of Bladder Cancer(Perioperative)Patients per year in Japan



Estimation based on internal survey (2022)

# Prescription Ratio in Patients Newly Treated\* for Bladder Cancer (adjuvant chemotherapy)



\*Patients starting treatment within the last 3 months

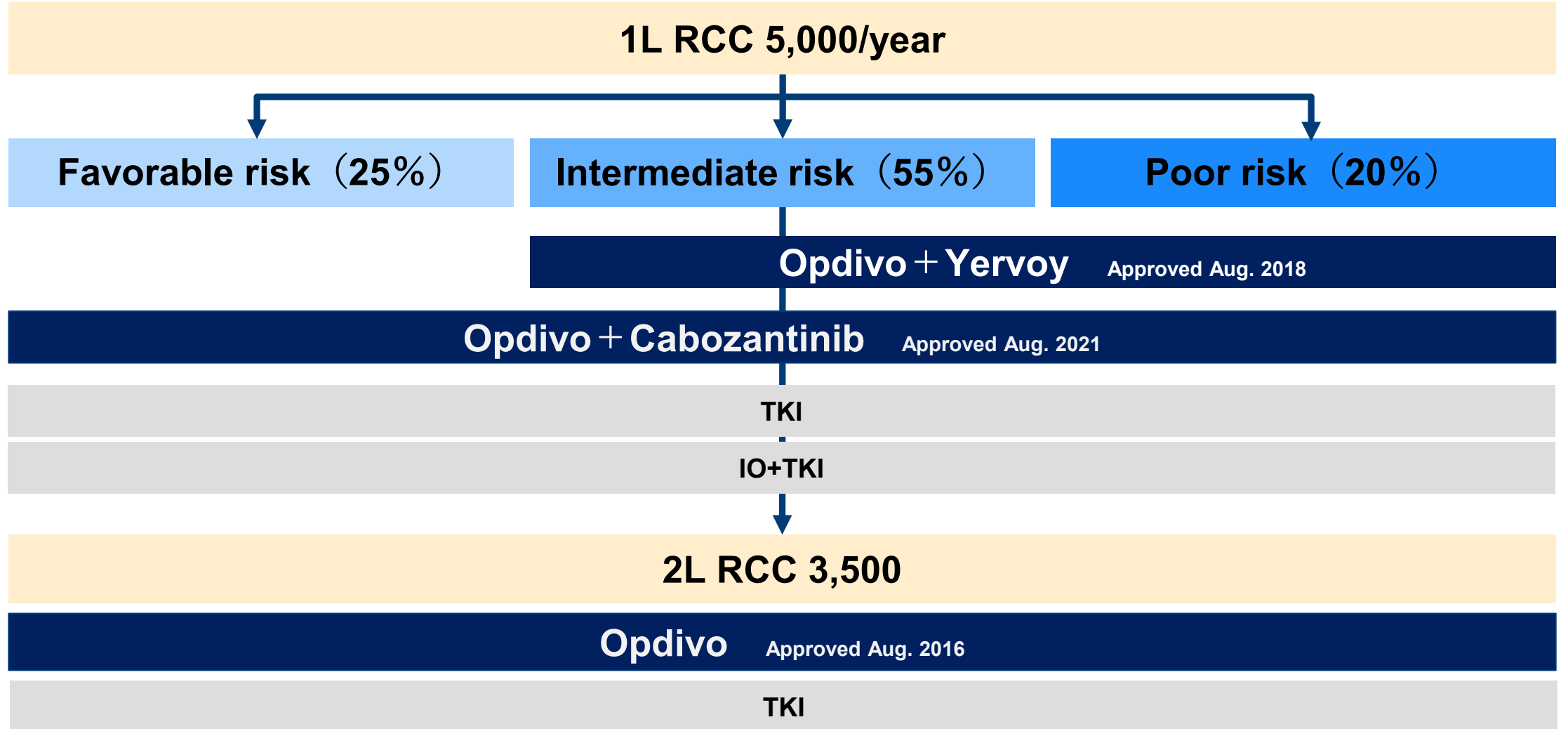
Source: External data (Jan 2022~Apr 2024: n=200)



# Number of RCC\* Patients per year in Japan

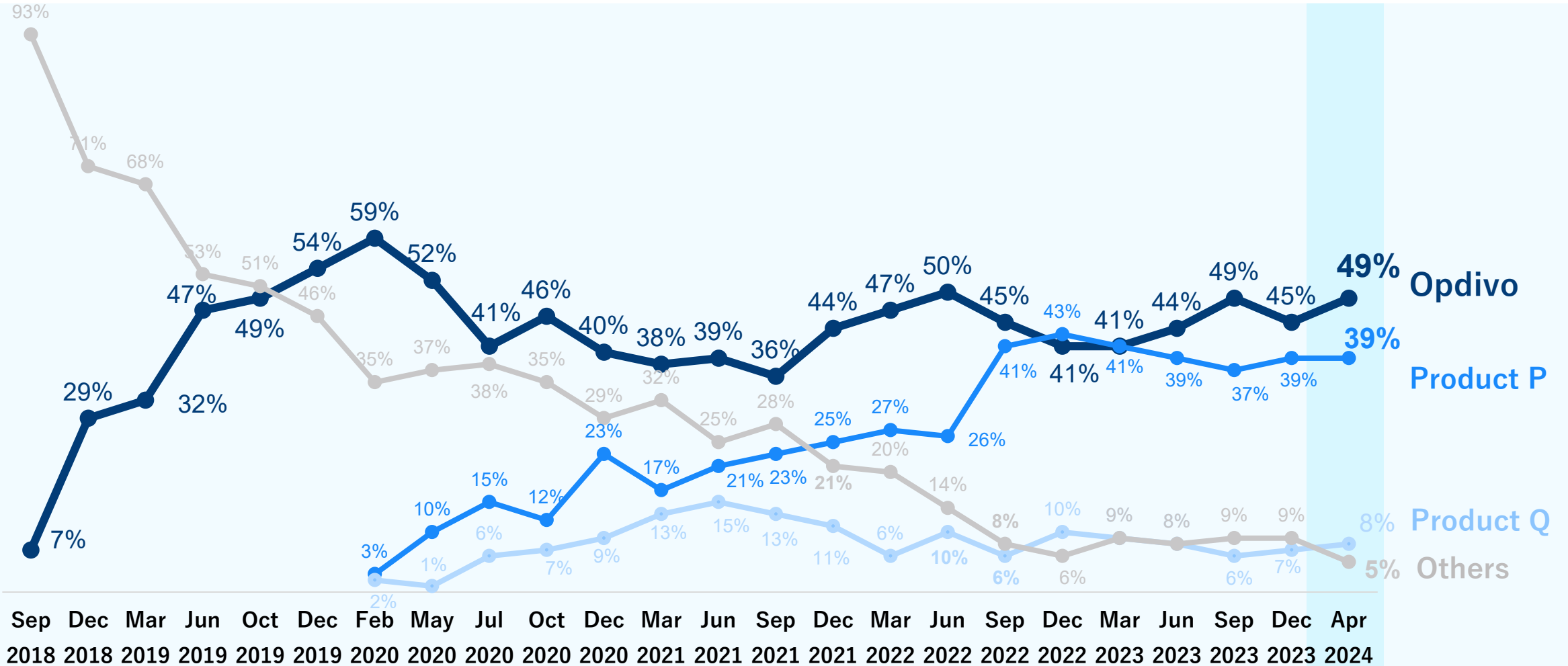


\* : Unresectable or Metastatic RCC



Estimation based on internal survey (2022)

# Prescription Ratio in Patients Newly Treated\* for 1L RCC



\*Patients starting treatment within the last 3 months

Source: External data (Sep 2018~Apr 2024: n=46~150)



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